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## Facilitating Wealth Transfer

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### Background

As “baby-boomer” Canadians reach retirement age (the first baby-boomers turned age 65 in 2010) it is expected that a significant amount of wealth will be transferred by such individuals to their adult children, spouses, common-law partners or siblings. In some circumstances, certain provisions in the *Income Tax Act* (Canada) (the “ITA”) do not accommodate the transfer of wealth in an efficient manner. This is particularly true where business assets are involved in the transfer. As a result, the capital of the business is eroded through the imposition of income taxes thereby reducing profitability and impairing growth, re-investment and, in some situations, jeopardizing the well-being of the business. Given that small business is a significant economic driver it makes sense that tax policies be engineered to facilitate ownership transfers, particularly among family members, rather than jeopardizing their financial well-being. It is not beneficial for small businesses to face significant challenges on transfer of ownership as this will impair their ability to continue as going concerns.

Examples of transactions that do not transfer wealth efficiently include:

1. division of corporate assets where children have inherited shares from their parents or grandparents;
2. inability to claim the capital gain deduction where children use a corporation to acquire shares in the capital stock of a corporation owned by their parents or grandparents;
3. inability to claim the capital gain deduction where a corporation has retained its profits rather than paying them out as dividends;
4. where property has been sold and some or all of the proceeds from the sale are re-invested in a replacement business or property it can be very difficult for the taxpayer to qualify for the replacement property deferral provisions which seems to defeat the purpose of the provisions;
5. inability to access losses within a related corporate group;
6. reduction to capital losses realized by an estate on disposition of shares where life insurance proceeds are received by a corporation; and

7. inability for common-law partners to divide corporate-owned assets in a tax-effective manner on breakdown of their common-law partnership.

Where it is intended that the business continue as a going concern, preservation of the businesses' capital is a significant concern. Income taxes should not be assessed unless the business has been sold and there are proceeds of disposition available to pay the resulting income taxes. Consider, for example, a situation where children have inherited a business and wish to divide it into separate divisions so that they can run the business independently and to engage in their own estate and succession planning. Unless they can divide all of the assets of the business proportionately, income taxes will be payable as if the assets had been sold at their fair market value. This will impose a significant financial burden on the business and may even threaten its financial well-being. Alternatively, children may decide to carry on the business under the status quo to avoid the income taxes – a situation that is not ideal as it prevents them from being able to engage in their own estate and succession planning independent from their siblings – who may have completely different estate and succession planning ideas, risk tolerances and objectives.

There are provisions in the ITA that provide favourable tax consequences where unrelated parties transact with one another. For example, an individual can claim the capital gain deduction where shares of a small business corporation are sold to a corporation controlled by a third party. However – this is not permissible if the same shares are sold to a corporation controlled by that person's children. This tax policy has the effect of encouraging taxpayers to sell businesses to third parties rather than to their own children. It seems counter-intuitive to encourage persons to sell to third parties rather than accommodating families who wish to work together to build wealth and keep a family-owned business in the family.

The capital gain deduction was originally introduced in 1985 and, in its present form, is applicable to the sale of certain business assets and shares of small business, fishing or farming corporations. Unfortunately, to qualify for the capital gain deduction, a corporation must meet certain threshold tests that are complicated for the business owner to understand and do not always makes sense from a policy perspective. For example, the capital gain deduction may be denied where the balance sheet of a corporation consists of non-business assets in addition to business assets. Alternatively, where a corporation takes steps to "purify" its balance sheet by removing non-business assets so that the requisite threshold tests can be met – an anti-avoidance rule may be applicable to tax the purification transaction. This begs the question – why have a capital gain deduction if it is difficult to claim? It makes more sense to amend the threshold provisions so that the portion of gain attributable to the growth in value of business assets (rather than passive investment assets) is eligible for the small business deduction rather than imposing arbitrary and complicated threshold tests that can cause the entire gain to be ineligible.

The above are examples of provisions that appear to be contrary to good tax policy. It seems far more desirable to facilitate the transfer of family-owned businesses to the next generation where

they can remain profitable and continue to provide employment, investment in capital structure and pay income taxes on an ongoing rather than one-time basis.

### **Recommendation**

The federal and provincial governments undertake a comprehensive review of provisions affecting estate and succession planning.

1. The comprehensive review should:

- facilitate the efficient transfer of wealth from generation to generation in a tax-effective manner so that the business can continue as a going concern in a manner similar to the farm and fishing property provisions;
- include consultations with a wide range of stakeholders including taxpayers, academics, tax specialists, government departments such as the Department of Finance and the Department of National Revenue, professional bodies such as the Joint Committee on Taxation, the Canadian Bar Association and the Canadian Institute of Chartered Accountants and foreign governments;
- eliminate the anti-avoidance provisions that impose taxes on related party transactions but not third-party transactions to encourage families to keep private businesses in the family;
- ensure the efficient operation of various tax provisions so that the government bears its fair share of risk in exchange for its fair share of tax revenues; and
- be completed within 24 months from commencement.